



U.S. TRANSPORTATION COMMAND JECC



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JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

NOVEMBER 2011

JECC Commander's Message



Thanks once again for the continuous support the Joint Enabling Capabilities Command receives from its stakeholders. This issue of the JECC newsletter emphasizes the command's efforts to continuously build relationships with our key stakeholders and enhance interoperability between the JECC and U.S. Transportation Command.

In early September USTRANSCOM demonstrated their support of the JECC when the former Commander, USTRANSCOM, U.S. Air Force Gen. Duncan McNabb, visited one of the JECC's subordinate commands, the Joint Communications Support Element. You can read more about his trip to JCSE headquarters in Tampa, Fla., on page 5.

Correspondingly, during the USTRANSCOM Change of Command, JCSE provided a demonstration of their capabilities to USTRANSCOM staff. During a no-notice drill, a six-man team of JCSE members arrived at Scott Air Force Base and set up two of their scalable communications packages. This exercise provided a live demonstration of some of the unique capabilities the JECC can provide on short notice. I encourage you to read more about this exercise on page 4.

The JECC also participated in the USTRANSCOM Change of Command event as U.S. Air Force Gen. William M. Fraser, III took command of USTRANSCOM on Oct. 14, 2011. Additional details on the ceremony are included on the front page.

Also of note in this edition is an article on JCSE's Modernization Conference which highlighted the current and future endeavors of the joint communication world. See page 8 for details on the validation of JCSE's FY12 modernization plan as they look to advance communications capabilities in support of the joint force commander.

I am continually impressed with the combatant command's commitment to fostering relationships with the JECC and I am pleased with the feedback I have received on the JECC's recent and current support to the COCOMs. An article has been included on page 9 which describes my recent staff visit to the U.S. Africa Command and U.S. European Command headquarters. In addition, I also met with deployed JCSE and Joint Deployable Team members, which validated the great work the JECC is currently providing.

Lastly, the importance of aligning the JECC headquarters to better support our stakeholders has been one of my main priorities since taking command. Featured on page 7, please see the article on the JECC's reorganization to a traditional military J-code design. This is one of our first steps in improving the command's structure so that we can more effectively integrate with higher headquarters and subordinates.

I strongly urge our readership to submit comments to this newsletter by clicking the links located at the top of this front page or sending an email to JECCnews@jecc.ustranscom.mil. Any suggestions or comments are greatly appreciated as we improve the JECC newsletter and the information included in this product.

Respectfully,

S. A. Stearney
Rear Adm., U.S. Navy
Commander, Joint Enabling Capabilities Command



JCSE showcases capabilities with a no-notice deployment exercise to USTRANSCOM.

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Commander, JECC visits USEUCOM, USAFRICOM and the forward deployed JECC teams.

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LET US KNOW WHAT YOU THINK OF THIS ISSUE.
VERY INFORMATIVE, INFORMATIVE, NOT INFORMATIVE

U.S. Air Force Gen. William M. Fraser, III assumes command of USTRANSCOM

Bob Fehringer
USTRANSCOM Office of Public Affairs



U.S. Air Force photo by Senior Airman Tristin English

U.S. Air Force Gen. William M. Fraser, III assumes command of U.S. Transportation Command from the Honorable Leon Panetta, Secretary of Defense, during the USTRANSCOM change of command ceremony at the Scott Parade Field as U.S. Air Force Gen. Duncan McNabb, who just relinquished the colors, looks on. Fraser assumed command after serving as commander of Air Combat Command located at Langley Air Force Base, Va.

U.S. Air Force Gen. William M. Fraser, III took command of the U.S. Transportation Command in a ceremony [at Scott Air Force Base, Ill.] today [Oct. 14, 2011].

Secretary of Defense Leon Panetta presided over the ceremony during which Fraser became the 10th USTRANSCOM commander.

U.S. Army Gen. Martin E. Dempsey, Chairman of the Joint Chiefs of Staff, was the first to speak at the ceremony and lauded the efforts of the command.

"I can't imagine what we did to integrate our transportation activities before there was a USTRANSCOM," said

Dempsey. "I want to congratulate those former commanders...and thank the young men and women who have served and are serving in USTRANSCOM, because we couldn't be the armed forces we are without you.

"The foundation of our profession is trust," added Dempsey. "What you do for our armed forces enables that trust to occur...we are the only military in the world that if we call for something...if we need something on the battlefield, we're going to get it. And nine times out of 10, it will get there because of USTRANSCOM."

U.S. Air Force Gen. William M. Fraser, III assumes command continued on page 2.



U.S. Air Force Gen. William M. Fraser, III assumes command of U.S. Transportation Command

U.S. Air Force Gen. William M. Fraser, III assumes command continued from page 1.

Panetta took the podium and acknowledged USTRANSCOM's accomplishments under McNabb's command.

"We take time today to honor the quiet service and immense contribution of all of the men and women of this command... USTRANSCOM directs a truly extraordinary and unceasing effort to sustain our operations around the globe. [It's] a logistics enterprise that I believe is unmatched in scale and unequal in effectiveness." Panetta said. "Together with your components, you are the backbone of our military, the support structure upon which everything else hinges."

"Under General McNabb, this command has faced one of the most demanding periods in history," Panetta added, "and it has excelled."

McNabb thanked those who served under his command.

"You are indeed the lifeline of the force...sustaining our warfighters with the care and zeal only you can provide." McNabb said. "We've rewritten strategic transportation history."

Fraser entered the U.S. Air Force in 1974 as a distinguished graduate of the Texas A&M University ROTC program. His operational assignments include duty as a T-37, B-52, B-1 and B-2 instructor pilot and evaluator. Fraser has commanded an operations group and two bomb wings.

His staff duties include tours on the Air Staff, Joint Staff and Joint Strategic Target Planning Staff at Offutt Air Force Base, Neb. He has also served as chief of the Nuclear Requirements Cell at Supreme Headquarters Allied Powers Europe, chief of staff for U.S. Strategic Command, assistant to the Chairman of the Joint Chiefs of Staff and the 34th Vice Chief of Staff, Headquarters U.S. Air Force, Washington, D.C.

Fraser has extensive wartime, contin-



Chairman of the Joint Chiefs of Staff U.S. Army Gen. Martin E. Dempsey addresses the audience Oct. 14, during the U.S. Transportation Command change of command ceremony at Scott Air Force Base, Ill.

Photo by Bob Fehring, USTRANSCOM Public Affairs

"The foundation of our profession is trust. What you do for our armed forces enables that trust to occur...we are the only military in the world that if we call for something...if we need something on the battlefield, we're going to get it. And nine times out of 10, it will get there because of USTRANSCOM."

*- U.S. Army Gen. Martin Dempsey,
Chairman of the Joint Chiefs of Staff*

gency and humanitarian relief operational experience. During Operation Enduring Freedom he led an intelligence fusion organization that provided direct support to the warfighter.

In assuming his new command, he said, "USTRANSCOM has earned a tremendous reputation of getting the job done, and I expect nothing short of your continued excellence...I count myself among the very fortunate to serve with you."

"These are challenging times, but this is also an amazing time to be a part of USTRANSCOM because with challenges come opportunity," he continued, "and every individual in this command...has the opportunity to make a real difference."

It's not the planes, it's not the trains, the ships or the trucks that make things happen...it is the people."

USTRANSCOM, one of nine combatant commands, provides air, land and sea transportation, terminal management and aerial refueling to support the global deployment, employment, sustainment and redeployment of U.S. forces. Its components include the U.S. Army's Military Surface Deployment and Distribution Command and U.S. Air Force's Air Mobility Command, U.S. Navy's Military Sealift Command in Washington, D.C., and the Joint Enabling Capabilities Command, Norfolk, Va. ■

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*- U.S. Air Force Gen. William M. Fraser, III
Commander, U.S. Transportation Command*



U.S. Air Force Gen. William M. Fraser, III visits the Joint Enabling Capabilities Command

Whitney Williams
USTRANSCOM JECC

On Nov. 16, 2011, U.S. Air Force Gen. William M. Fraser III, who recently took command of U.S. Transportation Command, visited the Joint Enabling Capabilities Command headquarters aboard Naval Station Norfolk, Va. The JECC, a subordinate joint command of USTRANSCOM, was eager for an opportunity to host Fraser just a month after his assumption of command.

With the JECC's recent reassignment to USTRANSCOM on July 1, 2011 as part of the U.S. Joint Forces Command disestablishment, U.S. Navy Rear Adm. Scott Stearney, Commander of the JECC, directed a complete mission analysis to ensure the command was focused and aligned for the greatest benefit to the joint force commander. Fraser's visit gave senior JECC leaders, including Stearney, a chance to more comprehensively explain the mission of the JECC and also receive guidance on a few key points of the mission analysis.

Stearney mentioned how valuable it was for Fraser to see the JECC's operating environment and provide him with an intimate look at the mission and capabilities of the command.

"General Fraser's visit gave the JECC an opportunity to really illustrate the great support we can provide to the joint warfighter and how we complement the USTRANSCOM team," Stearney stated.



(Pictured left center) U.S. Air Force Gen. William M. Fraser, III, the Commander, U.S. Transportation Command, visited the Joint Enabling Capabilities Command, USTRANSCOM's newest subordinate command. Pictured center right, the Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, introduces U.S. Army Col. Carl Giles (far right), the JECC J3 Director. During the visit, the staff gave Fraser a tour of the JECC headquarters and also provided him with an overview of the JECC.

"Under USTRANSCOM's guidance and leadership, we will have the tools we need to successfully achieve our mission going forward."

As part of Fraser's visit to the command headquarters, he was introduced to and spoke with each member of the JECC and the Joint Deployable Team, a subordinate command of the JECC, co-located in Norfolk, Va. The JECC's two other subordinate commands; the Joint Public Affairs Support Element and the Joint Communications Support Element are located in Suffolk, Va. and MacDill Air Force Base, Tampa, Fla., respectively.

U.S. Navy Capt. Tom Savidge, the Director of the JECC's J9 Directorate mentioned the immense privilege it was to meet USTRANSCOM's newest commander and further explain the JECC's construct.

"General Fraser's visit was a great opportunity for the commander of our higher headquarters to meet our people face-to-face and enhance his understanding of the great operational support JECC provides," Savidge said. "It was great to be able to emphasize the JECC's 'total force' response to emergent operational requirements."

General Fraser's visit was a significant event for the JECC leadership and staff, because of both the time he spent meeting the personnel and the guidance he provided. As the JECC mission evolves to better support the joint force commander, Fraser's comprehensive knowledge of the command's capabilities will be an asset that mutually benefits both USTRANSCOM and the JECC. ■



Commander, U.S. Transportation Command U.S. Air Force Gen. William M. Fraser, III personally met with Joint Deployable Team and Joint Public Affairs Support Element, two of the subordinate commands of the Joint Enabling Capabilities Command during his visit to Norfolk, Va. Pictured above, Fraser speaks with the Commander, JPASE, U.S. Navy Capt. David Wray (left), to further familiarize himself with the capabilities the JECC brings to the joint warfighter.



JCSE showcases capabilities with a no-notice deployment exercise to USTRANSCOM

Whitney Williams

USTRANSCOM JECC

A team from the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, arrived at U.S. Transportation Command on Oct. 12, 2011 and assembled two of their scalable communication packages for a live demonstration.

JCSE, headquartered at MacDill Air Force Base in Tampa, Fla., rapidly delivers secure, reliable and scalable command, control, communications and computer capabilities ranging from small mobile team missions to full-sized joint task force headquarters deployments.

JCSE maintains an alert-postured force which is on-call for a period of six months. The APF can deploy and have their communications packages fully operational within 24 hours of notification for an emerging requirement. JCSE completes multiple no-notice exercises to validate the APF's ability to not only meet their stringent timelines but also ensure the successful setup of their communication packages in various locations.

The six-member APF team sent to USTRANSCOM, led by U.S. Army Staff Sgt. Noah Schmiedecke, received the call to depart at Tuesday, Oct. 11, arrived at Scott AFB and set up an Initial Entry Package and an Early Entry Package within 24 hours. The IEP and EEP, which can both be transported via commercial air, are two of JCSE's scalable communications packages and provide users with access to classified and unclassified networks to include secure and non-secure voice and video teleconferencing capabilities.

Schmiedecke spoke of the advantage of these no-notice drills in the ultimate success of the APF during a real-world mission.



Photo by U.S. Army Maj. James Lowe, USTRANSCOM Public Affairs

(Pictured center right) The Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney watches as Joint Communications Support Element members (left to right) U.S. Army Sgts. Renard James, Michael Smith and Joan Rivera, connect their Early Entry Package to the network. The EEP, one of JCSE's scalable communications packages, can support up to forty users with access to classified and unclassified networks to include secure and non-secure voice and video teleconferencing capabilities. JCSE is one of three subordinate commands of the JECC, which was recently reassigned under U.S. Transportation Command.

"These exercises are designed to be as realistic as possible," he said. "However, the dynamics are always changing, so they prepare us for any possible scenario that could come our way."

The JECC, which was recently reassigned as a subordinate joint command under USTRANSCOM, has made a concentrated effort to illustrate the command's unique capabilities to their new higher headquarters. This no-notice drill, which coincided with the USTRANSCOM Component Commanders Conference and change of command ceremony, was JCSE's first opportunity to demonstrate their capabilities and equipment sets to members of the USTRANSCOM staff.

U.S. Navy Rear Admiral Scott Stearney, commander of the JECC, who was present during the demonstration, explained the

significance of building a common understanding of the command to USTRANSCOM counterparts.

"This was a unique opportunity for the USTRANSCOM staff to gain a greater understanding of the JECC's mission," he said. "As a new component of USTRANSCOM, we want to ensure our primary advocates are familiar with the value we bring to the joint warfighter and how we complement their existing mission sets."

In addition to JCSE, the JECC also maintains two additional subordinate commands: the Joint Deployable Team and the Joint Public Affairs Support Element. Through its subordinate commands, the JECC rapidly enables critical command and control capabilities and delivers tailored, mission-specific support to the joint force commander. ■

"This was a unique opportunity for the USTRANSCOM staff to gain a greater understanding of the JECC's mission. As a new component of USTRANSCOM, we want to ensure our primary advocates are familiar with the value we bring to the joint warfighter and how we complement their existing mission sets."

*- U.S. Navy Rear Adm. Scott Stearney,
Commander, Joint Enabling Capabilities Command*



U.S. Air Force Gen. Duncan McNabb tours the JCSE facilities and welcomes home Task Force 2-290

Julianne Sympson
USTRANSCOM JECC

On Sept. 7, 2011, the former Commander, U.S. Transportation Command, U.S. Air Force Gen. Duncan McNabb, visited the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, located at MacDill Air Force Base in Tampa, Fla. The JECC was recently reassigned as a subordinate joint command of USTRANSCOM and this visit presented an opportunity for McNabb to better understand the value-added capabilities the JECC, and specifically JCSE, bring to the joint force commander. Additionally, McNabb joined JCSE family members in welcoming home members of JCSE's Task Force 2 – 290, consisting of personnel from JCSE's 2nd Joint Communications Squadron and 290th Joint Communications Support Squadron.

The JECC, which transitioned to USTRANSCOM on July 1, 2011, has many facets in common with the USTRANSCOM organization, the most significant being their shared global presence enabling both commands to provide capabilities to the joint warfighter worldwide. The JECC's realignment under USTRANSCOM has revealed immediate value to the JECC as USTRANSCOM's global transportation and logistics capabilities can directly support the JECC's ability to rapidly respond to worldwide missions.

"McNabb was able to talk directly to the JCSE operators of the systems who are all veterans of current operations and have used this equipment in direct mission support."

*- Mr. Chris Wilson,
Chief of Staff, Joint Communications Support Element*

While at MacDill AFB, McNabb toured the JCSE facilities including their new state-of-the-art Squadron Operations Center which includes advanced communications technology and also accommodates JCSE's three active duty squadrons; the 1st, 2nd and 3rd JCS and the 4th JCS, a U.S. Army Reserve unit. The JCSE communicators occupy the SOC while in garrison and continually train on their



(Pictured left) U.S. Air Force Gen. Duncan McNabb, the former Commander, U.S. Transportation Command, personally shakes hands with the Commander of the Joint Communications Support Element's 2nd Joint Communications Squadron, U.S. Army Lt. Col. Jeff Worthington, and each member of Task Force 2-290, consisting of personnel from 2 JCS and the 290th Joint Communications Support Squadron. The JCSE team returned home after a six-month rotational deployment where they provided communication support to over 20 locations throughout Southwest Asia.

deployable communications packages to maintain a high caliber of communications expertise.

McNabb had a firsthand look at two of JCSE's scalable communications packages, the Early Entry Package and the Initial Entry Package (the airborne configuration); both scalable, commercial air transportable packages which provide communications support for a variety of mission sets. JCSE's initial building block, the IEP, is designed for speed

and can provide access to classified and unclassified networks, secure and non-secure phone and video teleconferencing capabilities for up to four users. The IEP forms the core of JCSE's communications packages and their additional packages can be added onto the IEP to incrementally provide communications support to an increasing number of users. The EEP, for example, can provide the

same support for up to 40 users. For full joint task force requirements, JCSE can scale their communication packages to support up to 1500 users.

Mr. Chris Wilson, the JCSE Chief of Staff, met with McNabb during the visit and highlighted JCSE's global presence and the variety of customers the command supports while deployed.

"JCSE offers joint force communications capabilities directly to the combatant commands as well as coalition partners and other agencies in support of a wide range of mission areas from combat operations to humanitarian support," said Wilson. "McNabb was able to talk directly to the JCSE operators of the systems who are all veterans of current operations and have used this equipment in direct mission support."

After learning about the JCSE communications packages, McNabb also participated in the homecoming of 98 JCSE personnel from TF 2-290. Over the past nine years, JCSE has maintained a rotational six-month deployment in U.S. Central Command's area of operations to support multiple mission sets including communications expertise during

U.S. Air Force Gen. Duncan McNabb tours the JCSE facilities continued on page 6.



U.S. Air Force Gen. Duncan McNabb tours the JCSE facilities and welcomes home Task Force 2-290

U.S. Air Force Gen. Duncan McNabb tours the JCSE facilities continued on page 6.

Operation Iraqi Freedom, Operation Enduring Freedom and Operation New Dawn. TF 2-290, the most recent team to deploy for this rotational requirement, provided communications assistance at over 20 locations throughout Southwest Asia.

Over 100 friends and family members gathered at the MacDill AFB tarmac to watch their loved ones arrive home and shake hands with McNabb, who personally thanked each one for their service and sacrifice.

The Commander of TF 2-290, U.S. Army Lt. Col. Jeff Worthington, was the first to be greeted by McNabb and spoke fondly of their warm welcome home.

“General McNabb’s presence at our homecoming was very positive for our troops and was a great indication of the support JCSE will have in the future from USTRANSCOM,” he said. “His visit not only gave him an opportunity to see the wide-ranging capability that our communicators provide downrange, but it also showed the impact and breadth of what we are – a family.”

With the JECC’s recent transition to USTRANSCOM, McNabb’s visit demonstrated the level of commitment USTRANSCOM has for their newly acquired capabilities and enhanced the growing relationship between the two commands. The visit allowed USTRANSCOM and JCSE to gain a mutual awareness of each other’s complementary mission sets and in turn, allowed McNabb to personally welcome home TF 2-290 with a better understanding of JCSE and the unique capabilities the JECC brings to the USTRANSCOM team. ■



Photo by JECC JCSE

Pictured left, former Commander, U.S. Transportation Command U.S. Air Force Gen. Duncan McNabb tours the Joint Communications Support Element’s Squadron Operations Center, located in Tampa, Fla., and is given a firsthand look at the equipment and teams of communicators that regularly deploy within hours of notification to support the joint warfighter. Pictured above right, JCSE member U.S. Marine Corps Staff Sgt. Robert Levario demonstrates the JCSE’s ability to jump with an Initial Entry Package as part of an airborne communications insertion capability further expediting their support to a joint force commander.

“General McNabb’s presence at our homecoming was very positive for our troops and was a great indication of the support Joint Communications Support Element will have in the future from USTRANSCOM.”

*- U.S. Army Lt. Col. Jeff Worthington,
Commander, Task Force 2-290*



Photo by JECC JCSE

Pictured above, families and friends anxiously wait for their loved ones from the Joint Communications Support Element’s Task Force 2-290. After a six-month rotational deployment, over 90 JCSE personnel returned home for some well-deserved family time.



JECC reorganizes to operate more efficiently

Julianne Sympson
USTRANSCOM JECC

Since assuming command in August 2011, the Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney, has focused on aligning the headquarters to better support the mission and our stakeholders. On Oct. 1, 2011, the third anniversary of JECC's establishment, the command's headquarters reorganized to a J-coded directorate staff with each code responsible for the functioning of its own discrete activity. This horizontal alignment improves management of the commander's responsibilities and better supports his decision making. Reorganization to a J-coded structure is also more recognizable to combatant commanders and the joint headquarters that the JECC supports.

The previous division structure in the JECC headquarters was realigned and converted to nominal J-code directorates to meet military standardized command-level functions of: J1 Personnel and Manpower, J3 Operations, J4 Logistics, J5/8 Plans and Programs and J6 Communications Systems. In addition, the new configuration also included the addition of two new directorates, the J2 Intelligence directorate and the J9 Reserve Forces directorate to better meet the needs of the JECC.

The JECC J2 Director of Intelligence, U.S. Navy Capt. Susan Vitale, serves as the Senior Intelligence Officer and advisor for the Commander, JECC on all intelligence matters. She also serves as the dual-hatted Joint Deployable Team J2. The J2 is the command's primary intelligence representative to USTRANSCOM J2 and interfaces with the combatant commands and other external intelligence staffs, commands and agencies and the JECC's subordinate commands – the JDT, the Joint Communications Support Element and the Joint Public Affairs Support Element.

Serving as an integral part of the JECC's preparation for operational events and exercises, the J2 directorate contributes subject matter experts from various intelligence disciplines and functions to deliver a wide range of products and intelligence support.

"It's an exciting opportunity to stand

"I am looking forward to maturing the J-code staff to serve the Commander and support our subordinate organizations in a more effective manner. In this new construct, we are formalizing what we've been doing in practice."

*- U.S. Army Col. Mark Dewhurst,
Chief of Staff, Joint Enabling Capabilities Command*

up the JECC headquarters' intelligence capability," said Deni. "The JECC J2 provides a 'one-stop shop' for all of the JECC subordinate commands' intelligence support and levies the JECC subordinate commands' intelligence requirements to USTRANSCOM J2 with a single voice. The dual-hat function of the JECC J2 position as the JDT J2 enables the intelligence manpower in the JDT to be more effectively leveraged to fulfill intelligence support for the JCSE and JPASE, as well as JDT deployers."

Due to the operational tempo of the JECC and the employment of a 'total force' joint active component / reserve component structure, the addition of the J9 directorate is mission-critical to the JECC's ability to respond to emerging operational requirements. This directorate is the new focal point for JECC reserve affairs and provides the J9 Director as a single point of authority to report any reserve component issues or concerns from across the JECC's subordinate commands to the Commander, JECC.

U.S. Navy Capt. Tom Savidge, the J9 Director, explained the importance of the J9 directorate to the command and the unique characteristics the reserves bring to the JECC.

"The JECC is on the cutting edge of the 'total force' approach to its mission where we have alert-postured teams that include reserve and active duty members readily available to deploy," said Savidge. "The new J9 will better serve the needs of the command to communicate with its reserve force located throughout the U.S., and improve the command's quick access to its reserve force for support."

The JECC's realignment will facilitate better coordination between other combatant commands and joint force commanders by providing a clear understanding of the direct lines of authority. This new JECC organizational structure will increase familiarity with points of contact for various mission

essential requirements, and will improve internal communication and external coordination with other military units. The new configuration also provides Stearney with a wider reach across JECC when delivering guidance, oversight and policy instruction across the command directorates and the JECC's three subordinate commands.

The JECC Chief of Staff, U.S. Army Col. Mark Dewhurst, was a key contributor in identifying the necessary realignments and explained that this was yet another step that the JECC has taken to meet its mission under USTRANSCOM.

"I am looking forward to maturing the J-code staff to serve the Commander and support our subordinate organizations in a more effective manner," said Dewhurst. "In this new construct, we are formalizing what we've been doing in practice."

Stearney's decision to realign the command to be more tangible to command stakeholders and mission partners also allows the JECC to perform better as a higher headquarters to its subordinate commands. Consolidating the various divisions and their functions to J-code directorates defines the lines of effort within the JECC headquarters and enables the JECC to more effectively accomplish its mission.

For more information on the JECC, visit: www.transcom.mil/jecc/ ■



JCSE Modernization Conference highlights cutting edge communication advancements

Julianne Sympson
USTRANSCOM JECC

The Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, recently held their bi-annual modernization conference to highlight some of the newest communication advancements to the military services, demonstrate their communication capabilities and to validate the FY12 modernization program. The fall conference was highly successful and took place on Oct. 18, 2011 at JCSE headquarters at MacDill Air Force Base in Tampa, Fla.

JCSE provides worldwide, immediate and scalable command, control, communications and computers capabilities that are unsurpassed in jointness and responsiveness. The mission-critical support that JCSE teams provide downrange span all four military branches of service and are distributed among operational headquarters at sites around the world.

In order to maintain and continually upgrade their equipment in a cost effective manner, JCSE holds modernization conferences with the Program Element Monitors from each service branch to see the capabilities JCSE provides downrange and to also introduce any new initiatives that may reduce the size, scope and cost of communications equipment. This allows JCSE to remain on the cutting edge of communications technology and better serve the needs of various military operations by continually incorporating communication solutions that are lighter, faster and increasingly valuable.

The Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, welcomed the attendees of the modernization conference via video teleconference and emphasized the importance of the conference to justify continued funding of current programs and the benefits of future initiatives.

"JCSE has the ability to rapidly obtain, integrate and field new technology, reducing in-theater footprint, maintenance, logistics and training costs, while expanding capability," said Stearney. "JCSE communication support detachments are smaller and more agile than conventional service communications support units and are much less expensive to employ."



Photo by JECC JCSE

The Joint Communications Support Element facilitated their bi-annual modernization conference to highlight the cutting edge capabilities they provide downrange and build relationships with the Program Element Monitors from each service branch. Pictured above, JCSE member U.S. Army Spc. Michael Hope (pictured left) showcases the Initial Entry Package, a commercial air transportable communications package.

The fall modernization conference provided a venue for JCSE to project future goals and demonstrate the improved capabilities which have smaller footprints, reduce operations and maintenance costs and also seamlessly integrate with previous communication equipment sets. The conference allowed the service PEMs to see incremental capability improvements in: communications systems, transmission systems and new software programs which protect and defend communications networks and other advanced technology upgrades.

The JCSE J3 identifies new requirements based on feedback from multiple resources such as combatant commands, special operations forces, service components, government agencies and industry. The modernization conference is an opportunity to obtain feedback from the services and JCSE's primary customers to assist in developing and updating the modernization plan. All upgrades or initiatives are identified by the JCSE J3 Operations directorate, validated and prioritized by the JCSE commander and developed by the JCSE J5 directorate.

JCSE's J5 Director, Mr. Vernon Isaacs, is fully engaged in current and future communications solutions that JCSE can

provide downrange and he shared his thoughts on how JCSE's modernization program significantly reduces cost.

"JCSE continually conducts market research to find 'best-fit' technologies to meet or enhance communications systems or to introduce an improved capability," said Isaacs. "The structure of our tactical communications systems allows us to take advantage of the latest commercial-off-the-shelf technology available to replace certain components contained within the system versus a complete replacement."

The fall JCSE modernization conference allowed the services to maintain a strong relationship and to shape the FY12 modernization plan. The conference also further aligned JCSE's capabilities with the requested mission requirements and demonstrated the cutting edge technology that JCSE can potentially provide to the joint warfighter. JCSE is continually modifying their communications capabilities and the service PEMs were enthusiastic and supportive of the direction JCSE is taking with their new initiatives. ■



Commander, JECC visits USEUCOM, USAFRICOM and the forward deployed JECC teams

Julianne Sympson
USTRANSCOM JECC

The Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney, recently visited U.S. Africa Command and U.S. European Command from Oct. 2 – 6, 2011 to foster their mutually beneficial relationships with the JECC. In addition to meeting with senior staff leaders in each combatant command, Stearney also visited the forward deployed JECC teams, consisting of personnel from two of JECC's subordinate commands, the Joint Deployable Team and the Joint Communications Support Element.

Stearney's first stop was in Vicenza, Italy, where he met with JECC JDT member, U.S. Navy Capt. William McKinley, the JECC deployment lead and his team of 20 JDT members who are currently deployed supporting USAFRICOM. McKinley's team is fully integrated in the U.S. Army Africa headquarters' element there and is providing assistance in joint operational planning efforts. While supporting several operational requirements, one example of the JECC in action was the team's support of a mission transporting wounded Libyan Nationals to the U.S. and Europe for medical treatment.

Following this visit, Stearney visited the JCSE personnel responsible for the

management of USAFRICOM's Deployable Joint Command and Control system, also located in Vicenza, Italy. JCSE's 5th Joint Communications Squadron fulfills its mission by providing trained, ready and tailored joint communications teams to four geographic combatant commands — USAFRICOM, USEUCOM, U.S. Southern Command and U.S. Pacific Command — to man and operate their respective DJC2 systems. This communications equipment set has the capability to support a full task force or up to 1500 users with classified and unclassified network access to include secure and non-secure voice and video teleconferencing capabilities.

In addition, JCSE's detachment teams also have the ability and geographic advantage to rapidly deploy smaller, scalable communication packages from the combatant command headquarters to immediately provide uninterrupted connectivity to a requesting joint force commander, if necessary.

Stearney then traveled to the USEUCOM and USAFRICOM headquarters in Stuttgart, Germany to visit the JDT and JCSE members supporting operations there. Stearney met with the JCSE members manning the USEUCOM DJC2 and the team of six JDT members who were providing expertise in joint operational planning at the USAFRICOM headquarters.

JDT member and team lead, U.S. Air Force Lt. Col. Trae York, and his team were fully integrated in significant staff positions in support of USAFRICOM's Operation Od-



Pictured above, U.S. Navy Capt. William McKinley (far right) and his team of Joint Deployable Team members welcomed the Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, to Vicenza, Italy during his visit in early October. The team of 20 JDT members are deployed in support of U.S. Army Africa planning efforts.

Photo provided by JECC JDT

yssey Guard. The JECC members assisted in developing key concepts of operation for operations to counter the proliferation of nuclear/chemical materials, man-portable air defense systems and explosives, counter-illicit trafficking, ensure freedom of action in cyberspace, counter-violent extremism and support Department of State activities in and around Libya.

During this engagement, Stearney also met with various leadership personnel throughout the USAFRICOM and USEUCOM organizations including the Commander of U.S. Army Africa, U.S. Army Maj. Gen. David Hogg, the USAFRICOM Deputy Command of JTF-OG, U.S. Army Brig. Gen. Thomas Sharpy, and the USEUCOM J3 Director, U.S. Navy Rear Adm. Robin Braun, among others. Stearney's objective was to discuss the support the JECC has recently provided to USEUCOM and USAFRICOM and to further enhance the leadership's awareness of the capabilities the JECC can provide for future mission requirements.

Stearney's visit offered a more comprehensive look at the execution of deployed JECC personnel from the concept of operation to successful mission completion in theater. This was a value-added trip as Stearney received positive feedback from the leadership staffs and broadened his understanding of the support JDT and JCSE members are currently providing to the joint force commanders at USEUCOM and USAFRICOM. ■



Pictured right, the Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney, meets with the Joint Communications Support Element personnel supporting the U.S. European Command Deployable Joint Command and Control system located in Stuttgart, Germany. The JCSE detachment continually provides communications expertise and enables timely, secure and reliable connectivity to the combatant command.

Photo provided by JECC JCSE



Joint Enabling Capabilities Command predicts demand for its capability

Amanda Palleschi
Inside the Pentagon

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A command that aims to provide joint operations forces to respond to emergencies such as earthquakes is predicting “increased demand” in the advent of an efficiency initiative directed by former Defense Secretary Robert Gates, according to senior military official.

In a March 14 memo, Gates called for eliminating Standing Joint Force Headquarters (SJFHQ) at combatant commands. SJFHQs existed at many combatant commands to allow them to train forces in the event of catastrophic or man-made emergencies. Gates’ guidance also called for creating two global SJFHQs, which would return “approximately 180 joint billets to the military services,” he wrote.

In order to make that transition, the Joint Staff tasked the Joint Enabling Capabilities Command (JECC) with the responsibilities for the global SJFHQs (GSJFHQ). The JECC was then aligned under U.S. Transportation Command, a change which became official on July 1, according to a TRANSCOM spokeswoman.

The JECC was stood up by U.S. Joint Forces Command in 2008 as part of consolidating several JFCOM organizations, taking the place of JFCOM’s SJFHQ capabilities, said the JECC Commander, U.S. Navy Rear Adm. Scott Stearney.

“Now that the Standing Joint Force Headquarters have been disestablished at the combatant commands, the JECC is projecting increased demand.”

*- U.S. Navy Rear Adm. Scott Stearney
Commander, Joint Enabling Capabilities Command*

more rapidly and easily enacted upon and performed,” Stearney said in an interview with Inside the Pentagon. “So the JECC was spun out of the SJFHQ concept.”

Now that the SJFHQs have been disestablished at the COCOMs, the JECC is “projecting increased demand,” Stearney said. “We’re projecting that, I have to respond to not just one event at a time, but multiple events across a wider environment.”

The JECC presented the mission for the global SJFHQs and concept of operations to the chairman of the Joint Chiefs of Staff June 3.

“The JECC is pleased to be a part of the USTRANSCOM team and we will continue our mission of providing joint enabling capabilities on short-notice to joint force commanders worldwide,” said [former Commander, JECC] Rear Adm. Walter Carter in a statement. “The support we currently supply to the joint warfighter will continue without interruption as we are reassigned to TRANSCOM.”

The JECC currently has 250 authorized personnel [in the Joint Deployable Team] assigned to the GSJFHQ mission sets outlined in the March 14 Gates memo, Stearney said. Of those 250, two-thirds are reserve personnel and one-third are active duty, he said.

partnerships and understandings within each of the COCOMs to let them know how we are now aligned and who we are reporting to and how to receive our capabilities through our senior staff and through U.S. Transportation Command,” Stearney said.

“So we’re connecting all of the action officers who are involved in that process and assisting the combatant commander operations action officers so that they know how to request JECC capabilities,” he said. He explained that the JECC now works for the COCOMs when a mission comes up that requires additional expertise. Currently, the JECC is working with U.S. Africa Command in Europe, and recently completed a “small mission” with U.S. Southern Command in its GSJFHQ role.

Although Stearney declined to discuss the mission in depth, it exemplifies the deployment of the specific mission set of the GSJFHQ at JECC, he said.

“What it means is it’s global and has a requirement to have functional experts that come in different flavors of expertise,” he said. “The [JDT] comes in the flavors of planners, operators and intelligence experts.”

He added that the [JECC] had personnel that could be deployed on a “moment’s notice” and had boots on the ground during Operation Tomodachi, in which personnel from several combatant commands and military units aided Japan in recovering from the March earthquake. ■

“What we’re trying to do is create the partnerships and understandings within each of the combatant commands to let them know how we are now aligned and who we are reporting to and how to receive our capabilities through our senior staff and through U.S. Transportation Command.”

*- U.S. Navy Rear Adm. Scott Stearney
Commander, Joint Enabling Capabilities Command*

“The Standing Joint Force Headquarters concept was meant to rapidly enable command and control at the joint force headquarters level, to establish jointness with manned, trained and equipped personnel so that the missions they were given were

However, no personnel from the disestablished COCOMs were sent directly to the JECC, he added. He has had engagement at the action office level at all of the combatant commands.

“What we’re trying to do is create the



New Vice Commander joins the JECC

Whitney Williams
USTRANSCOM JECC

U.S. Air Force Brig. Gen. Dennis P. Ployer reported to the Joint Enabling Capabilities Command on Nov. 1, 2011 as the new Vice Commander. In this position, Dennis will be second-in-command of the JECC and its three subordinate commands, the Joint Deployable Team, the Joint Communications Support Element and the Joint Public Affairs Support Element. The JECC, through its subordinate commands, rapidly enables critical command and control capabilities and delivers tailored, mission-specific support to the joint force commander.

Dennis, a native of Burlington, Mass., graduated from the University of Lowell in 1980 and entered the Air Force as an ROTC distinguished graduate. Upon graduation from pilot training, he was assigned to the 314th Airlift Wing, Little Rock Air Force Base, Ark., as an instructor pilot. He then transferred to the 914th Airlift Wing in New York, where he was Chief, Standardization and Evaluation, and was the aircraft commander of the Best Airdrop Crew at the 1996 Air Mobility Command Airlift Rodeo. With the 440th Airlift Wing and the 911th Airlift Wing respectively, he served as Operation Group

Deputy Commander and Vice Wing Commander. In 2007 Dennis was assigned to U.S. Southern Command, serving there as the Reserve Director for Security and Intelligence Operations and Director of Partnering.

The general's deployment experience includes operations Desert Shield and Desert Storm where he flew more than

550 hours in theater with in excess of 100 hours of combat/combat support. In 2003 and 2006 he commanded the 447th Air Expeditionary Group, Iraq. In September 2004, he served as Battle Commander, 1st Air Force, Continental NORAD Region.

Dennis has accumulated more than 5,000 military flight hours in the C-130E/H2/H3 and has been awarded the Defense Superior Service Medal, the Bronze Star Medal with oak leaf cluster, the Defense Meritorious Service Medal, the Meritorious Service Medal with two oak leaf clusters, the Air Medal, the Air Force Commendation and Achievement Medals as well as other commendations and awards.

Dennis spoke of his enthusiasm in serving as the Vice Commander of the JECC and helping the command to achieve its mission.

"It is my honor and privilege to join the people of the JECC," he said. "I look forward to working with this amazing 'total force' joint team as it continues to rapidly deliver critical capabilities to commanders and warfighters."

Dennis joins the JECC from Headquarters, U.S. Air Forces in Europe, Ramstein Air Base, Germany, where he previously served as the mobilization assistant to the Director, Air and Space Operations. ■



Photo provided by the U.S. Air Force website

On Nov. 1, 2011 U.S. Air Force Brig. Gen. Dennis Ployer joined the Joint Enabling Capabilities Command as the new Vice Commander. While serving in this capacity, Ployer will be second-in-command of the JECC and is enthusiastically looking forward to his new assignment.

"It is my honor and privilege to join the people of the JECC. I look forward to working with this amazing 'total force' joint team as it continues to rapidly deliver critical capabilities to commanders and warfighters."

*- U.S. Air Force Brig. Gen. Dennis Ployer,
Vice Commander, Joint Enabling Capabilities Command*



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WHAT DID YOU THINK OF THIS
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U.S. TRANSPORTATION COMMAND
JOINT ENABLING CAPABILITIES COMMAND

Joint Enabling Capabilities Command (JECC) provides mission-tailored, ready joint capability packages to Combatant Commanders in order to facilitate rapid establishment of Joint Force Headquarters, fulfill Global Response Force execution and bridge joint operational requirements.

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