



## JECC Commander's Message



Welcome to the May issue of the U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) newsletter.

As we prepare for the second half of the year, the JECC is focused on the development of joint expertise that members sustain to contribute to the rapid establishment of a joint task force headquarters (JTF HQ) and our reassignment to U.S. Transportation Command on July 1, 2011.

The JECC is committed to deploying the most qualified teams to fill joint force commander requirements and ensures this process by tracking individual development and training of the necessary skill sets to efficiently and effectively establish, organize and operate a JTF HQ. To read more on how the JECC trains and qualifies its members see the article included on the front page.

Correspondingly, the JECC's Joint Communications Support Element (JCSE) has been making strides to further educate and train their members on the latest innovations in communications equipment and gear. They recently completed construction of a state-of-the-art Squadron Operations Facility and held an official ceremony in March. Further details on the advanced capabilities that this new building brings to JCSE are provided on page 3.

The JECC's continual training to improve and sustain unique skill sets allows members to maintain an alert-posture and respond to emerging real-world missions on short notice.

In March 2011, the JECC rapidly deployed 53 planners and operators from the JDT, the JCSE and the Joint Public Affairs Support Element (JPASE) in support of the U.S. response following the 8.9 magnitude earthquake and tsunami in Japan.

JPASE and JDT members provided public affairs and advanced joint planning expertise to the military assisted departure mission during Operation Pacific Passage. In addition, JCSE members supplied communications infrastructure and equipment to the humanitarian assistance mission during Operation Tomodachi. For more information on the support the JECC provided to these two concurrent operations see page 5.

An additional article is also included on page 5 which focuses on JCSE's employment of the Deployable Joint Command and Control system at Yokota Air Base, Japan.

Also included on page 6, two JCSE members recently deployed to support an evacuation of the U.S. Embassy staff in the Ivory Coast.

The JECC is committed to providing high quality, timely and professional joint capabilities as we continue to enhance the employability of our personnel. This has been an exciting year so far and we are looking forward to supporting the joint warfighter in the future.

I hope you enjoy the latest issue of the JECC newsletter and thank you for your continued support and interest in the command.

All the best,  
  
W. E. Carter  
Rear Adm., U.S. Navy  
Commander, Joint Enabling Capabilities Command



JCSE squadrons move into a new state-of-the-art building.

Page 3



The JECC responds to Japan relief efforts.

Page 5

## The JECC deploys highly trained JDT members to support the joint warfighter

Julianne Symphon  
USJFCOM JECC



Personnel from the Joint Enabling Capabilities Command (JECC) attend the Joint Enabling Capabilities Planners Course (JEC PC) to become more familiar with the joint operation planning process. Pictured above, JEC PC students discuss possible courses of action as they work through a complex humanitarian assistance scenario to reinforce the lessons taught by the JECC facilitators.

The U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) routinely deploys teams of highly skilled joint planners from its Joint Deployable Team (JDT) to provide expertise in the functional areas of operations, plans, logistics and information superiority / knowledge management during crisis and contingency operations worldwide.

Prior to executing real-world missions, the JECC JDT members participate in a variety of training activities to enhance their operational planning

skill sets. The JECC maintains an employability matrix that tracks these training activities and correspondingly gauges the individual skill levels of each JDT member to ensure they can efficiently and effectively support the joint force commander's (JFC) requirements.

Two of the most significant items tracked on the employability matrix are the JDT members' completion of the JECC-led Joint Enabling Capabilities

*The JECC deploys highly trained JDT members continued on page 2.*

Photo by USJFCOM Joint Enabling Capabilities Command



# The JECC deploys highly trained JDT members to support the joint warfighter

*The JECC deploys highly trained JDT members continued from page 1.*

Planners Course (JEC PC) and participation in geographic combatant command (GCC)-sponsored exercises.

Upon arrival at the JECC from their previous service-specific units, the JDT members are immediately enrolled in the JEC PC, an in-house course offered quarterly that introduces the joint operation planning process (JOPP) to new members who may have limited or no joint planning experience.

This course provides an overview of joint task force (JTF) operations and provides a better understanding of how strategic guidance can shape planning in the initial establishment of a JTF at the operational level. In addition, the course stresses the importance of incorporating all key stakeholders in accomplishing the mission. The JEC PC is grounded in joint doctrine and allows participants to actively apply the JOPP during a realistic scenario which creates an authentic training experience.

During the 10-day course, the first half is focused on introductory material and the initial steps of the JOPP that are executed during mission analysis. Following these instructional sessions, the students develop and select courses



Photo by U.S. Air Force Tech. Sgt. Matthew McGovern

A Republic of Korea forces air simulation specialist, Staff Sgt. Hwang Song Hun (right), works with U.S. Air Force Staff Sgts. Muneerah Williams and Michael Rowe, U.S. Air Force air operators from Kunsan Air Base (left and center), during exercise Key Resolve at Osan Air Base, South Korea. From Feb. 22 - March 10, 2011, the Joint Enabling Capabilities Command's (JECC) Joint Deployable Team provided nine joint planners to support U.S. Eighth Army in their role as the operational headquarters during the exercise.

necessary decisions in the newly established JTF.

The JEC PC provides potential JTF members an opportunity to work together and provides the students with the necessary knowledge they would need to be value-added members during joint planning at the operational level.

JDT member, U.S. Navy Cmdr. Charles Smith, explained the value of the JEC PC to better prepare JDT mem-

(USPACOM) / Combined Forces Command / U.S. Forces Korea (USFK) exercise, Key Resolve 2011 (KR11) from Feb. 22 - March 10, 2011. This exercise is held annually to strengthen the alliance between the Republic of Korea and the U.S. and their ability to protect the region.

During KR11, JDT personnel served in key staff positions for U.S. Eighth Army (EUSA), a service component headquarters of USFK, one of USPA-COM's sub-unified commands. JDT members assisted EUSA, which was designated as an operational headquarters during the exercise, in meeting its training objectives and provided the unit a better understanding of the level of support the JECC can provide.

GCC-sponsored exercises give JDT members an opportunity to gain critical insight to various command staffs during the planning process and to develop operating relationships. U.S. Air Force Col. Paul Eberhart, the former JECC JDT Director, commented on the expertise the JECC provides to training exercises and the experience the JDT gains from working with other commands.

"During operational planning, the staff we are supporting may not be familiar with all of the planning phases necessary during a joint operation," explained Eberhart. "JDT members bring an understanding of the joint operation planning process and strategic thinking to an operational headquarters that provides a valuable joint perspective of the mission at hand."

*The JECC deploys highly trained JDT members continued on page 3.*

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*"JDT members bring an understanding of the joint operation planning process and strategic thinking to an operational headquarters that provides a valuable joint perspective of the mission at hand."*

*- U.S. Air Force Col. Paul Eberhart,  
Former Director, JECC Joint Deployable Team*

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of action as they work through a complex humanitarian assistance scenario which enhances the learning process.

The JEC PC offers students the opportunity to build mission analysis and decision briefings that they then present to the designated JFC for the course. As the students work through the scenario they become more aware of the challenges associated with crisis action planning and how to lead and participate in joint planning group and operational planning team sessions. The students' collaboration during these sessions integrates the planning efforts across the JTF. By the end of the course, the students produce a coordinated and synchronized product that would enable the JFC to make the

members before deploying downrange.

"The JEC PC prepares us to execute the joint operation planning process which is the core of the expertise the JECC provides joint force commanders when deployed," said Smith. "We are already familiar with course of action development, analysis and synchronization which enables us to bring an expertise that may not already be resident in the JTF staff."

Upon completion of the JEC PC, JDT members participate in GCC-led exercises to reinforce the lessons learned during the JEC PC and further enhance their understanding of the JOPP.

Most recently, nine JDT members participated in U.S. Pacific Command



# The JECC deploys highly trained JDT members to support the joint warfighter

*The JECC deploys highly trained JDT members continued from page 2.*

Completion of JEC PC and participation in GCC exercises are two key requirements for employability of JDT planners in real-world missions. Meeting these and other deployability tasks ensure that the JECC leadership is able to tailor a deployable team that satisfies the specific mission needs and offers the best combination of JECC planners available.

Eberhart explained the importance of tracking the JDT personnel in this way.

“The [employability] matrix provides information to the JECC leadership that helps coordinate which JDT members are the most qualified for the particular requirement,” said Eberhart. “It is crucial to each mission that the JDT members are assigned to positions where they will be best able to contribute to the organization we are supporting at the time.”

As the JECC continues to respond to real-world operations, new members join the command and complete the



Photo by Task Force Rushmore Public Affairs Office

The Joint Enabling Capabilities Command (JECC) tailors teams for specific missions using the employability matrix to match Joint Deployable Team (JDT) members' skill sets to the joint force commander's requirements. For example, U.S. Navy Capt. Thomas Savidge (pictured back row center) led a specifically chosen team to assist in the establishment of the Rule of Law Field Force - Afghanistan and the Interagency Planning and Implementation Team (IPIT) in Kabul, Afghanistan. Pictured above, members of the JDT supported the permanent members of the IPIT, a civilian-military organization that provides policy management and operational support to Rule of Law efforts in Afghanistan. The JDT personnel returned home in April 2011.

necessary requirements to improve and sustain their employability. Both the skills acquired during JEC PC and the experiences gained from exercise

participation shape the JDT members' proficiencies which ultimately contribute to their overall value in performing the JECC's mission. ■

## JCSE squadrons move into a new state-of-the-art building

Julianne Symphon  
USJFCOM JECC

On March 17, 2011, the Joint Enabling Capabilities Command's (JECC) Joint Communications Support Element (JCSE) held an official ceremony to commemorate the opening of the new JCSE Squadron Operations Facility, located adjacent to JCSE's headquarters, at MacDill Air Force Base, Tampa, Fla.

JCSE is a unique organization that provides tailored, mission-specific teams of highly trained communicators during real-world operations and geographic combatant command-led training exercises. These teams bring communication equipment and expertise to ensure connectivity worldwide. To meet these requirements, JCSE continually trains its personnel on the latest upgrades to their advanced communication packages and ensures they are knowledgeable of the ever-changing communications technology.

In April 2009, JCSE broke ground on the new 77,000

square foot facility that now accommodates its three active duty squadrons; the 1st, 2nd and 3rd Joint Communications Squadrons (JCS), and the 4th JCS, a U.S. Army Reserve unit. JCSE's new building provides training facilities for all four squadrons and the appropriate workspace and storage for each of the squadrons' communication equipment and gear.

The JCSE Squadron Operations Facility provides a more functional layout by co-locating personnel and equipment by squadron, unlike their previous accommodations where the squadrons were positioned in four separate buildings with individually operated network equipment. This single building design enhances training between the squadrons, consolidates common amenities to reduce building utility costs and offers much needed space



Photo provided by JECC Joint Communications Support Element

Current and former members from the Joint Enabling Capabilities Command's (JECC) Joint Communications Support Element (JCSE) and their families were in attendance at the opening ceremony of the new JCSE Squadron Operations Facility on March 17, 2011 in Tampa, Fla. JCSE members will benefit from being able to work with some of the most advanced communications technology which is featured in the new facility.

*JCSE squadrons move continued on page 4.*



# JCSE squadrons move into a new state-of-the-art building

*JCSE squadrons move continued from page 3.*

for the storage of JCSE's deployable communications packages.

While JCSE strives to provide the most cutting-edge communications packages and skill sets when deployed, their garrison facilities were not sufficient to sustain that goal. Consequently, the JCSE Squadron Operations Facility was designed to include some of the most innovative communications technology to align with JCSE's mission of providing highly skilled operators and equipment.

The new building contains over 186 miles of category 6 network cable and a fiber optic backbone which allows communication devices accessing a satellite to connect with over 850 communication ports located throughout the entire facility. Six separate points of presence (POP) located adjacent to the new building provide satellite communication equipment with the capability to be connected to the facility via patch panels, connection devices which aid in the distribution of transferring data on the network. This new technology gives JCSE the unique ability to connect to the network from several entry points in the event a single POP is unavailable or a connection is lost, unlike most organizations which share one POP across all of their subordinate units.

The advanced design of the building's communications capabilities allows JCSE personnel to interact and become even more familiar with communication hardware and technology of the same caliber of that which is used in the advanced communications packages they deploy with worldwide.

*"Today is not about the dedication of a building, it's about honoring the men and women that have been a part of JCSE. This facility is a testament to all that have given so much over the years."*

*- U.S. Marine Corps Col. Stephen Corcoran,  
Commander, Joint Communications Support Element*

The JECC Vice Commander, U.S. Army Brig. Gen. Stephen Joyce, participated in a tour of the facility following the opening ceremony and was impressed with the technological upgrades in the new JCSE building.

"JCSE is one of the most unique organizations in DOD and a new facility was well-deserved to better prepare



The Commander, Joint Communications Support Element (JCSE), U.S. Marine Corps Col. Stephen Corcoran (pictured left), shows his appreciation as he shakes hands with the president of the JCSE Veterans Association (VA), retired U.S. Army Command Sgt. Maj. Dave Jones (center), and JCSE VA member, Mr. Horst Becker. During the ceremony, Corcoran revealed the plaque that names the new facility "Veterans Hall" in honor of the JCSE VA.

Photo provided by JECC Joint Communications Support Element

the communicators for operations as they are consistently supporting the joint warfighter with the latest communication technology in an expeditionary capacity," said Joyce.

The new building was named "Veterans Hall" in recognition of the hundreds of soldiers, sailors, airmen and Marines that have served in JCSE. U.S. Army Command Sgt. Maj. (Retired) Dave Jones, president of the JCSE Veterans Association (VA), assisted with the ceremonial unveiling of the plaque commemorating the building. Established in 2000, the JCSE VA is an organization of present and former JCSE government civilians, military

commitment of this local affiliation during the ceremony to demonstrate the command's gratitude for all the support they provide.

"Today is not about the dedication of a building, it's about honoring the men and women that have been a part of JCSE," stated U.S. Marine Corps Col. Stephen Corcoran, the JCSE Commander, during the ceremony. "This facility is a testament to all that have given so much over the years."

In addition to "Veteran's Hall," one of the 1JCS' troop bays was named in honor of a former JCSE member, U.S. Army Staff Sgt. David Quincy, who passed away in March 2010. Quincy's dedication to his country while stationed at JCSE will not be forgotten. Quincy's parents, wife and children were in attendance during the dedication ceremony.

The JCSE Squadron Operations Facility provides the necessary space and infrastructure the squadrons need and also honors JCSE members past and present. The ceremony formally acknowledged the opening of the new JCSE garrison facility as these highly trained communicators continue to provide unique communications capabilities during current missions and emerging requirements. The advanced design of the new structure and the high-tech communication systems supporting the facility will further enhance JCSE's ability to support the joint warfighter. ■

and contractors who actively support the command.

The association was established to recognize JCSE accomplishments and contribute to various charitable, educational and military professional development program activities that directly benefit the organization. JCSE formally recognized the enduring



## The JECC responds to Japan relief efforts

Whitney Williams  
USJFCOM JECC

Fifty-three personnel from U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) deployed to support two concurrent operations following the March earthquake and tsunami in Japan.

The JECC's Joint Communications Support Element (JCSE) deployed 36 members to provide assistance to Operation Tomodachi, led by U.S. Forces Japan. Operation Tomodachi, which means "friends" in Japanese, was the U.S. military mission to support the government of Japan and the Japan Self Defense Forces' humanitarian relief efforts.

JCSE deploys command, control, communications and computer capabilities that provide unclassified and classified network access to include secure and non-secure voice and video teleconferencing capabilities.

JCSE's team operated a portion of U.S. Pacific Command's (USPACOM) Deployable Joint Command and Control (DJC2) system; a complete communications package, including tents and generators that can support up to 240 users. This reduced-size package, called a DJC2 Core, has the same functionality as the full DJC2, only on a smaller scale.

The JCSE personnel that deployed are members of USPACOM's DJC2 detachment and have been trained on the critical skills necessary to set up and employ the various pieces of the communications package.

Additionally, 10 members from

the JECC's Joint Deployable Team (JDT) that included two planners from USJFCOM's medical office and seven Joint Public Affairs Support Element (JPASE) personnel took part in Operation Pacific Passage, the mission that supported the voluntary authorized departure of eligible DOD dependents from Japan. The III Marine Expeditionary Force (MEF) was designated as Joint Task Force (JTF) – 505 and assigned as the U.S. military lead for the operation.

JDT personnel are trained in the many functional areas of joint military operations. The team integrated with JTF-505 and provided additional planning expertise during the multiple phases of departure to ensure the safety of DOD family members.

JPASE provides trained, equipped, scalable and expeditionary joint public affairs capabilities to operational requirements worldwide. JPASE also supported JTF-505 by assisting with media relations operations and managing the Digital Imagery and Video Distribution System (DVIDS), used to transmit video, audio and images to global media outlets via a portable satellite.

U.S. Navy Rear Adm. Walter E. Carter, Jr., Commander of the JECC, said the JECC teams were deployed at the request of USPACOM to support the two operations.

"The JECC was designed for these types of quick reaction, humanitarian assistance missions," he explained. "Our teams were ready to deploy and we

*The JECC responds to Japan  
continued on page 6.*



The Joint Communication Support Element (JCSE) members (pictured from left to right), U.S. Air Force Tech. Sgt. Davis Way, U.S. Marine Corps Sgt. Terrall Miller and U.S. Army Spc. Sonya Johnson work on the communicators equipment on April 1, 2011, in the Deployable Joint Command and Control System (DJC2) at Yokota Air Base (AB), Japan. The DJC2 was deployed to Yokota AB to provide communications in support of Operation Tomodachi.

Photo by U.S. Air Force Master Sgt. Jeremy Cross

## DJC2 system provides communications support for JSF, USFJ

U.S. Air Force Staff Sgt. Robin Stanchak  
374th Airlift Wing Public Affairs

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Personnel assigned to the [Joint Enabling Capabilities Command's] Joint Communications Support Element (JCSE) at MacDill Air Force Base, Fla., were recently deployed [to Yokota Air Base, Japan] to provide joint-support-force (JSF) command and control operations for Operation Tomodachi.

The primary support responsibility for the JCSE members sent here is to operate the Deployable Joint Command and Control (DJC2) system currently being used by the JSF and U.S. Forces Japan during relief operations.

"The DJC2 system is a communications asset designed to support the JSF command and control in collaboration with functionality across all JSF operations," said U.S. Marine Corps Maj. Eugene Burrell, the officer in charge of the DJC2.

"The system being used for operations is the core configuration; it is specifically designed to support up to 60 users," he said. "A variety of services are available to users who utilize this system and include, but are not limited to, satellite communications, Secret Internet Protocol Router Network and Non-classified Internet Protocol Router Network access, Defense Switched Network, video teleconference and internet capabilities."

"The JCSE members who forward deployed with the DJC2 system took responsibility for its setup, maintenance and operation," he said.

"It took our team approximately 72 hours once notified of this tasking to forward deploy and have the system set up and fully operating," said U.S. Marine Corps Gunnery Sgt. Roland Palmer, the DJC2 staff non-commissioned officer in charge.

"There are 36 members from two JCSE detachments assigned to support U.S. Pacific Command operations with this system. We have combined personnel from various branches of the military as well as Department of Defense civilian and contract employees," added Palmer.

In addition to being used [in Japan], the system was utilized during relief operations

*DJC2 system provides communications  
continued on page 6.*



## The JECC responds to Japan relief efforts



U.S. Air Force photo by Osakabe Yasuo

Members from the Joint Enabling Capabilities Command's Joint Communications Support Element (JCSE) detachment set up a portable telecommunications system on March 22, 2011 in U.S. Pacific Command's area of responsibility. U.S. Marine Corps Spc. Sonya Johnson (pictured on the right), from JCSE's 5th Joint Communications Squadron, set up a Hawkeye III satellite dish to provide high data rate communications for newly erected tents in Yokota, Japan.

*The JECC responds to Japan continued from page 5.*

are proud to support USPACOM and the people affected by this crisis in Japan with our unique capabilities."

The JECC regularly deploys teams to fill capability gaps during crisis or contingency operations. These teams

are tailored to the mission and provide immediate, short-duration support until permanent forces arrive. ■

*"The JECC was designed for these types of quick reaction, humanitarian assistance missions."*

*- U.S. Navy Rear Adm. Walter E. Carter, Jr.,  
Commander, Joint Enabling Capabilities Command*

## DJC2 system provides communications support for JSF, USFJ

*DJC2 system provides communications continued from page 5.*

following Hurricane Katrina in 2005 and the earthquake in Haiti in 2010.

"We provided the necessary capabilities in these devastated environments where they would have otherwise been unable to communicate quickly and effectively during relief operations," Burrell said.

Like many of the airmen assigned [at Yokota Air Base, Japan] who have teamed together to assist with the Japanese relief efforts, Burrell feels a sense of pride in being part of this mission.

"When I initially saw the pictures and videos of the tragedy and devastation that occurred over here, my heart went out to the Japanese people affected by this," he said. "When I was asked to come out here, I knew that we were going to be helping so many people."

"We have a wonderful group of personnel here who put a lot of work into installing, operating and maintaining the DJC2 system," Burrell said. "They've done a phenomenal job, and the credit should go to them for every single day that they put in the support needed for our success out here. It really has been a team effort." ■

## U.S. Army Africa mission success in turbulent Ivory Coast

**Rich Bartell**

U.S. Army Africa Public Affairs

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A quick response by U.S. Army Africa to a request from U.S. Ambassador to the Ivory Coast, Phillip Carter III, evolved into an evacuation mission April 3.

Conflicting factions in and around the city of Abidjan had created dangerous conditions for civilian State Department employees, resulting in their relocation to safe havens. Within 36 hours of receiving the mission, a six-man USARAF team was on its way to Abidjan, Ivory Coast.

The team was led by Lt. Col. Mike Larsen, USARAF Contingency Command

Post Chief, and consisted of Lt. Col. Nicolas Lovelace, Chief Warrant Officer Charlie Drafall, and U.S. Marines Staff Sgt. Pete Schumacher and Sgt. John Tillman, and Paul Levine, a Department of the Army civilian.

"Our team accomplished the mission very rapidly. We received our orders, packed, performed a quick SRP (Soldier Readiness Processing) and flew within a day," Larsen said.

Traveling to Abidjan, in a C-130J, the team integrated with a joint operations command at Licorne, a French military base under the command of Brig. Gen. Jean-Pierre Palasset.

The political landscape in the Ivory Coast had been unstable since December, in the wake of a national presidential election, losing incumbent Laurent Gbagbo refused to recognize the winner,

Alassane Ouattara.

According to Larsen, the streets of Abidjan were in turmoil when the USARAF team arrived. Roadblocks and factional fighting added to the danger and confusion of the situation. The USARAF team was unable to reach the U.S. Embassy through normal ground routes. At Licorne, they set up operations and communications links to home base in Vicenza, Italy.

"Things continued to fester and become more unstable in the Ivory Coast," Larsen said. "Tensions from a previous civil war and cultural differences added to the general instability of the life in the Ivory Coast since the election.

"When we arrived in Abidjan a lot was occurring and the two factions were

*Abidjan evacuation continued on page 7.*



# U.S. Army Africa mission success in turbulent Ivory Coast

*Abidjan evacuation continued from page 6.*

on the verge a major engagement. Lines of communication were cut-off. It was difficult to tell who the good guys were at many of the roadblocks that were set up. It was impossible to make it to the embassy from the ground, and several U.S. diplomats were in need of a safe haven," Larsen said.

The French forces quickly established assembly areas where civilians were picked up and taken to the airport near the French base.

Larsen said Abidjan was rife with a variety of military activity and paramilitary personnel. In addition to the two combative Ivorian factions and various militia units, there was a large U.N. presence and French forces at Licorne Base. He explained the assistance provided by French troops and their leadership enabled the USARAF team to set up and begin their mission of finding and relocating more than 70 civilians from Abidjan.

"We would have been completely inefficient without the French military. It was refreshing and enlightening to work with the French Army. They were completely transparent and their operation was impressively efficient," Larsen said.

"At assembly areas the French were



Three days after notification, a six-man team from U.S. Army Africa, including two members from the Joint Enabling Capabilities Command's Joint Communications Support Element (JCSE), arrived in Abidjan, Ivory Coast to expedite the evacuation of staff members from the U.S. Embassy due to conflicting factions in the local area. JCSE members, U.S. Marine Corps Staff Sgt. Pete Schumacher and U.S. Marine Corps Sgt. John Tillman, provided communications expertise as they rapidly deployed to the Ivory Coast where lines of communications were limited.

Photo provided by U.S. Army Africa Public Affairs Office

our operations in Abidjan, and how much I appreciated his work in support of the Embassy during an incredibly difficult and dangerous time in Cote d'Ivoire," Carter said.

"During this time, I received calls from Ambassador Yates, Secretary Clinton, and President Obama, each of whom thanked the team here for loyal and steadfast duty during the crisis. This team includes the chief. His work with

of the team's communications crew.

"Our two JSCE Marine NCOs are expert communicators. They knew the environment and exactly what it took to rapidly establish communications between our team at the French base, our headquarters in Vicenza and the embassy," Lovelace said.

For JSCE communications NCO Schumacher, the Ivory Coast mission was all about teamwork.

"The collaboration between USARAF and JCSE members of the team was top-notch. Our mission went nearly flawlessly, our travel in and out of the country went smoothly," Schumacher said.

"While on the ground in Abidjan, our equipment came up quickly and supported the team. Our French hosts were extremely accommodating and efficient in carrying out all operations with less technology and older equipment," he said.

Larsen, who will soon take the helm of 2nd Battalion, 503rd Infantry Regiment, 173rd Airborne Brigade Combat Team, summed up the mission.

"This was a team effort and this experience with USARAF had made me a better officer. It's given me a better appreciation and understanding of how embassies work and component commands work. It's been a professionally rewarding experience," Larsen said. ■

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*"Our two JCSE Marine NCOs are expert communicators. They knew the environment and exactly what it took to rapidly establish communications between our team at the French base, our headquarters in Vicenza and the embassy."*

*- U.S. Air Force Lt. Col. Nicolas Lovelace,  
Member of the U.S. Army Africa team deployed to Ivory Coast*

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balanced and professional. It was balance between lethal action, political pressure and force protection. At roadblocks French forces were careful to not to inject themselves into the confusion. Not one of the displaced embassy civilians were injured and it was amazing that for the amount of violence that surrounded them, only one French soldier was wounded by small-arms fire," he said.

"It was clear French forces followed the UN's mandate to protect the civilian population from the warring factions and additionally recognizing the legitimacy of president Ouattara," Larsen said.

In a letter to Larsen, Drafall was credited by Ambassador Carter for his work during the mission.

"I want you to know how critical Chief Warrant Officer 2 Charles Drafall was to

U.S. Africa Command and subordinate units and the country team here was critical to the success of the embassy," Carter said.

For Lovelace, who is with USARAF's International Military Affairs Division, Security Cooperation Directorate, the success of the mission was a result of prior training and coordination with the French.

"In Paris, Lt. Col. Larsen and I engaged the French joint staff during initial joint operations planning in December," he said. Later, Lovelace participated in Lion Torch, a deployment to the Ivory Coast where he established critical relationships with key members of the French Joint Task Force at Licorne.

Lovelace echoed Larsen's assessment



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## U.S. Joint Forces Command Joint Enabling Capabilities Command

*The U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) employs, manages and develops USJFCOM Joint Enabling Capabilities (JEC) for Global Response Force execution and emerging operational requirements. When directed, deploys USJFCOM JECs and other requested capabilities in order to provide immediate, short-duration support to establish, organize and operate a joint force headquarters.*

